

Arab Business Council Annual Meeting

Abu Dhabi, 2-3 December 2006

PARTNERS



Abraaj Capital is the premiere investment firm specializing in private equity investments in the MENASA region. With a highly qualified and diverse team and over US\$ 1.5 billion of assets under management, Abraaj has pioneered institutionalizing private equity practice in the region as well as set trends and benchmarks. Funds currently being marketed will bring an additional US\$ 2.5 billion under management. Winner of prestigious industry awards, Abraaj is also the first pure private equity firm to be registered by DFSA to operate out of Dubai International Financial Centre. In 2006, Abraaj launched a US\$ 300 million joint venture with Sabre Capital focused on private equity in India and a US\$ 300 million fund targeted at Pakistan. Recently, the firm launched a US\$ 2 billion Infrastructure and Growth Capital Fund co-sponsored by Deutsche Bank and Ithmaar Bank. Abraaj is the single largest shareholder in leading investment bank, EFG-Hermes, by way of a capital increase bringing Abraaj's issued share capital to US\$ 1 billion.



Al Qudra Holding Company (AQH) is a private Joint Stock Company founded in May 2005, as the first private investment company in Abu Dhabi with an initial paid-in-capital of 550 million AED. AQH achieved net profits exceeding 216 million AED by the end of the first fiscal year that ended 31 December 2005. Currently, AQH has a market capitalization in excess of 3 billion AED. AQH's 20 specialized companies operate in various sectors including infrastructure and utilities, education and healthcare, tourism, services and trading, financial markets, real estate, contracting and its related industries, as well as oil and gas and petrochemicals. In addition, AQH plays an active role in the real estate sector of the UAE ("Danet Abu Dhabi"). AQH boasts a highly experienced Board of Directors (BOD) with substantial knowledge of regional markets. In addition, Al Qudra Holding P.J.S.C. offers vast expertise in the regional and international private equity markets to help the company accomplish its objectives competently.



Gulf Capital is a leading regional investment company, focused on investing locally-raised capital in the GCC and MENA region. Incorporated in early 2006 as a Private Joint Stock Company (PJSC) in Abu Dhabi, the company has raised a capital of AED 1.225 billion (US\$ 330 million) from 300 of the most prominent and prestigious regional shareholders. Gulf Capital is focused on acquiring and controlling sizeable stakes in highly profitable and rapidly growing companies with competent leadership and management. Gulf Capital seeks companies that can retain sustainable competitive advantages within a select number of emergent industries in the GCC region, with a concentration on consolidating fragmented sectors and sub-sectors. Gulf Capital is rapidly emerging as a leader in the field of private equity investing in the Middle East. Gulf Capital's mission is to support and serve the best interests of our shareholders, clients and portfolio partners, by shining in our chosen areas of business.



Mubadala Development is a wholly-owned investment and development vehicle of the Government of the Emirate of Abu Dhabi. The company manages a diversified portfolio of regional and international investments. International investments include LeasePlan Corporation (25%), and a stake in nine oil exploration blocks in Libya. Stakes are also held in SR Technics (40%), Ferrari (5%), and Piaggio Aero Industries (35%). Regionally, Mubadala has invested in, and developed, a number of projects including Dolphin Energy (51%), Aldar Properties, National Central Cooling Company, Abu Dhabi Ship Building, Imperial College London Diabetes Center in Abu Dhabi, Injazat Data Systems, and the Mukhaizna Oil Field developments in Oman. Mubadala signed a joint development agreement with Dubai Aluminum Company to develop, construct, own and operate a US\$6billion aluminium smelter with 1.2million tons annual capacity. Mubadala is also leading the development of the UAE University's new campus through a public-private partnership initiative. Mubadala prides itself on the creation of numerous strategic alliances that include Rolls-Royce and Shell.